An Economic Theory Masterclass

Part III: Market Power

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Market Power

- Competitive paradigm assumes that price taking behavior
- With vastly many (a continuum) of firms or consumers, then this makes sense, since it is infeasible to impact them.
- If firms act knowing that they can impact prices —namely, have market power.
- We argue that market power is socially inefficient, and then predict how it changed the competitive outcome.

Barriers to Entry

- Q: Why only a few firms in an industry? A: barriers to entry!
- Technical Barriers to Entry
 - Roughly, minimum efficient scale (minimum of AC) is large
 - eg. aircraft makers like Boeing, Airbus, or airlines like Delta.
 - Ownership of unique resources is an important barrier to entry
 - Real estate agents own the "multiple listing service" (MLS)
 - De Beers, world diamond cartel, owns mineral deposits.
 - Fancy ski resorts own a special location.

Special knowledge of low cost technique by few firms like Coke.



John Pemberton

Special recipe? 9mg cocaine per glass

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Barriers to Entry

- Network externalities sustain Facebook, Twitter (MLS?)
- Legal Barriers to Entry
 - Government may create a monopoly, via a *franchise* (gas, electric, phone, utility, post office, cable) with large fixed costs
 - FDR's National Industrial Recovery Act sought to stop "ruinous" / "cut-throat" competition by insisting on "code of fair competition" (Great Depression lasted over a decade)
 - To prevent theft of intellectual property, it gives a firm a patent or give someone a copyright to a book.

Legal or mystery cartel

- Colleges empower the NCAA with a collegiate sports franchise.
- Eyeglass cartel: Luxottica owns LensCrafters, Pearle Vision, Sears Optical, Target Optical

Noncompete Agreements

- ▶ 18% of workers are bound by a noncompete agreement
- Jimmy John's prohibited its sandwich makers from working for a competitor within two miles of a Jimmy John's for two years.

Illegal Barriers to Entry

Criminal enterprises guard their sales territory by violence.

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Market Power via Brand Names

Brand Name

Reputational inertia: Luxottica owns most eye glass brands.



First you learn.

FB/Sarcasmiol

Then you remove 'L'.

Monopoly



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Monopoly with Linear Demand



• Linear demand P(Q) = A - Q.

Competition

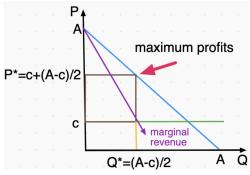
•
$$P(Q) = c$$
 and $Q = A - c$.

Monopoly

$$\blacktriangleright \max_Q P(Q)Q - cQ = (A - Q)Q - cQ.$$

FOC: Marginal revenue is MR = A - 2Q = c

•
$$Q = (A - c)/2$$
 and $P = (A + c)/2$.



Monopoly

Profits if seller faces a downward sloping demand curve:

$$\Pi(Q) = R(Q) - C(Q) \equiv P(Q)Q - C(Q)$$

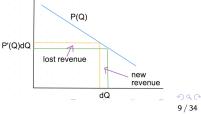
FOC: Marginal revenue equals marginal cost:

$$R'(Q) = P(Q) + \boxed{QP'(Q)} = C'(Q)$$

- For competitive firms, marginal revenue equals the price!
- gains P on last units & loses |P'(Q)dQ| on inframarginal units
- ▶ \exists boxed term in R'(Q) with perfect competition
- This privately profitable consideration is socially inefficient: transfer of firm profits to consumer surplus is welfare neutral.
- Monopoly quantity is less than the competitive level

SOC:
$$\Pi''(Q) \leq 0$$

- i.e. MC is steeper than MR
- Marginal revenue is new revenue on the last unit minus lost revenue on inframarginal units (right)



Inverse Elasticity Rule

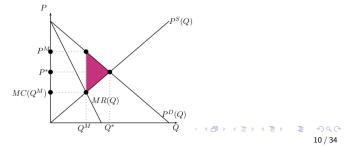
Rewriting the FOC

$$P(Q)\left[1+rac{QP'(Q)}{P(Q)}
ight]=C'(Q)\Rightarrow P(Q)\left[1-rac{1}{|\epsilon|}
ight]=C'(Q)$$

► This brings us to the *inverse elasticity rule*

Lerner index
$$=L=rac{P(Q)-C'(Q)}{P(Q)}{=}rac{1}{|\epsilon|}<1$$

Mcdonalds varies prices to learn elasticities and set prices
 The *inverse elasticity* measures **market power**. It vanishes with perfect competition, and explodes with a captive market

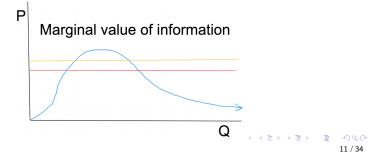


How to Consult for McDonald's

- A monopolist never sells for any price along the inelastic portion of his demand curve, namely, where |ϵ| < 1.</p>
 - He can raise his revenue and reduce his costs by selling less:

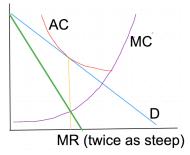
 $R'(Q) = P(Q) + QP'(Q) = P(Q)[1+1/\varepsilon] < 0$ if $0 > \varepsilon > -1$

- ► The demand for Gaussian information is logarithmic for small unit prices: Q(p) = −A log p for p > 0 small
 - Its elasticity is e = −Q'(p)p/Q = A/Q < 1, and thus it is never optimal to set a constant unit price.
 - Source: Keppo, Moscarini, and Smith (2008)
 - For Thurs: What's the demand for information for this plot?



Profit versus Market Power

- Market power \neq high profits
- Why? Profits also reflect fixed costs.
- ► A firm can have high market power and yet zero profits.
- $\Rightarrow\,$ tangency of the average cost and demand curves.



Profit versus Market Power



Monopsony

- Assume rising labor supply w(L) & competitive output market
- Production function f(L), but a fixed price p for output.
- Competitive labor buyer has FOC $w(L) = Pf'(L) \equiv VMP_L$
- Workers are paid the value of the marginal product of labor
 Market power on the buying side reduces purchases.
 - ► Joan Robinson coined the phrase monopsony (below)

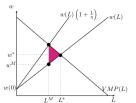
► FOC:

$$VMP = Pf'(L) = w(L) + Lw'(L)$$

Inverse elasticity rule:

$$VMP(L) = w(L)\left(1+rac{1}{\eta}
ight) \quad o \quad rac{VMP(L)-w(L)}{w(L)} = rac{1}{\eta}$$

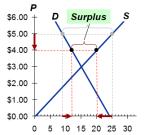
• Linear $w(L) \Rightarrow VMP$ has same intercept, and is twice as steep





14/34

Price Setting Monopoly



Revenue is higher at P =\$4 than P =\$3, because

 $4 \times 12 = 48 > 3 \times 15 = 45$

- ▶ Theorem: Cartel sellers choose a higher than equilibrium price.
- ▶ Proof: The planner maximizes $W(Q) = \int_0^Q [P_D(t) P_S(t)] dt$ ⇒ FOC $P_D(Q^*) - P_S(Q^*) = 0$.
- ► Cartel maximizes $\Pi(Q) = \int_{0}^{Q} P_{D}(Q) - P_{S}(t)dt = W(Q) + \int_{0}^{Q} [P_{D}(Q) - P_{D}(t)]dt$ $\Rightarrow \text{ Since } \Pi'(Q) = W'(Q) + QP'_{D}(Q), \text{ single crossing holds,}$ $\text{moving from } \Pi(Q) \text{ to } W(Q): \text{ if } \Pi'(Q) \ge 0, \text{ then } W'(Q) > 0$ $\bullet \text{ Topkis } \Rightarrow Q^{*} = \arg \max W(Q) > \arg \max R(Q) = Q.$

Cornering the Market

- Cornering the market is owning enough of an asset (but not all) to control the market price, buying low and selling high
- Static models cannot make sense of this. It requires deception
- Anderson and Smith (AER, 2013) "Dynamic Deception" tell a dynamic private information story of market manipulation
- Dynamic Duos Who Tried to Corner the Market
 - Black Friday (1869) as opposed to Black Tuesday, 1987
 - James Fisk and Jay Gould tried to corner the gold market on the New York Gold Exchange
 - Government gold hit the market, and ended it
 - Siegel and Kosuga tried to corner the onion market
 - They bought over 98% of all onions in 1956
 - Trading in the US onion futures market has since been banned
 - Silver Thursday, March 27, 1980
 - Three Hunt brothers tried to corner the silver market
 - bought over half of all silver silver on margin (now banned).
 - In four months, silver prices rose from \$11 / ounce in September 1979 to nearly \$50 before collapsing to below \$11
 - Nathan Mayer Rothschild (1815) after Battle of Waterloo
 - Endings of "Trading Places" (1983) and "Wall Street" (1987)

Cornering the Market

Fisk and Gould:



"Trading Places" ending:



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The Cartel as a Multiplant Firm

- $n < \infty$ firms face demand P(Q), where $Q = \sum_{i=1}^{n} q_i$
- Cost functions $C_i(q_i)$ for firm i = 1, 2, ..., n
- Competition: every firm *i* solves $C'_i(q_i) = P$.
- If the firms act as a monopoly an illegal cartel they act as a multiplant firm, choosing outputs q_i to maximize joint profits:

$$\max_{\{q_i\}_{i=1}^n} \left(P(Q)Q - \sum_{i=1}^n C_i(q_i) \right) = \max_{\{q_i\}_{i=1}^n} \left(R(Q) - \sum_{i=1}^n C_i(q_i) \right)$$

First order conditions for this common objective function:

$$R'(Q) = P(Q) + QP'(Q) = P(Q) + Q \frac{\partial P(Q)}{\partial q_i} = C'_i(q_i) \quad \forall i$$

 Cartel examples: OPEC (44% of world oil production), de Beers Diamonds (was 90% market share, now 33%), Quebec Maple Syrup, Sinaloa Drug Cartel

Great Light Bulb Conspiracy (1924-30s)



On September 21, 1932, in a dank basement in Sheboygan, Wisconsin, one of the greatest conspiracies of all time is formed.

 "first cartel in history to enjoy a truly global reach... The cartel's grip on the lightbulb market lasted only into the 1930s. By early 1925, this became codified at 1,000 hours for a pear-shaped household bulb, a marked reduction from the 1,500 to 2,000 hours that had previously been common"

How Chiseling Erodes the Cartel

- But firms do not share a common objective function!
- Each firm sees that its marginal revenue > its marginal cost:

$$R_i'(Q)=P(Q)+q_irac{\partial P(Q)}{\partial q_i}>P(Q)+QP'(Q)=R'(Q)=C_i'(q_i)$$

So each firm wants to increase production, and marginally "chisel" at their quota.

- Cartels keep awesome accounting production records to stop this, and these records in many cases have been found by law enforcement and used to prosecute the cartels
- This idea, which brought down Al Capone, is the plotline of "The Untouchables" (1987) — with Sean Connery, Kevin Costner and probability professor Patrick Billingsley



20 / 34

How Chiseling Brings us to Cournot

- Marginal revenue falls in Q_i until no one wishes to chisel.
- $\Rightarrow P + q_i P'(Q) = C'_i(q_i)$ for all *i*, namely, the first order condition for

$$\max_{q_i} P(Q)q_i - C_i(q_i)$$

- \Rightarrow each firm optimizes, taking as given others' production.
- Antoine-Augustin Cournot "Recherches sur les principes mathématiques de la théorie des richesses" (1837)
 - first to define and draw a demand curve (without foundation)
 - profit-maximization: marginal cost equals marginal revenue
 - "Cournot Nash Equilibrium" an accidental coincidence?



Example: Cournot Oligopoly Example (Linear Demand)

- Each of *n* firms has constant marginal cost $c \in (0, 1)$
- Demand P(Q) = A Q.
- Competition

$$c = P(Q) = A - \sum_{j=1}^{n} q_j \Rightarrow q_i = \frac{A-c}{n}, P = c$$

Cartel

$$\operatorname{max}_{Q} P(Q)Q - cQ = (A - Q)Q - cQ.$$

- FOC: $A 2Q = c \Rightarrow Q = (A c)/2$ and P = (A + c)/2.
- The price marginal cost markup is $(P c)/P = \frac{A c}{A + c}$

Cournot Oligopoly

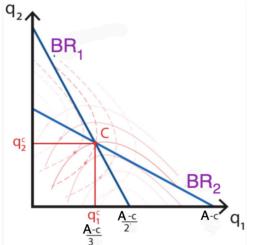
Each firm i solves:

$$\max_{q_i} \left(\left(A - \sum_{j=1}^n q_j \right) q_i - cq_i \right)$$

- ▶ FOC: $A 2q_i \sum_{j \neq i}^n q_j = c \ \forall i \Rightarrow q_i = [A c \sum_{j \neq i}^n q_j]/2 \ \forall i$ ▶ Firm *i* best replies as if he knows other outputs (Nash)
- A Foundation for Perfect Competition: Cournot equilibrium quantity and price are nearly competitive with many firms:

$$q_n^* = rac{A-c}{n+1}$$
 and $P_n = rac{A/n+c}{1/n+1} \downarrow c$ as $n
ightarrow \infty$. The second second

Cournot Duopoly as a Crossing of Best Reply Functions



- Isoprofit curves plotted for firm 1 (solid red) and firm 2 (dashed red) are inverted parabolas to q₁, q₂ axes
- Best reply function is the locus of maxima of isoprofit curves
- ► Cournot game ↔ strategic substitutes: falling best reply maps source

Cournot Oligopoly Approaches Competition

- USA Antitrust history:
 - 1890 Sherman Act banned "every contract, combination, or conspiracy in restraint of trade" and "attempted monopolization, or conspiracy or combination to monopolize"
 - 1914: Federal Trade Commission Act created the FTC
 - 1914 Clayton Act banned mergers / acquisitions that "substantially lessen competition" create a monopoly.
- Herfindahl index of market power is $H = \sum_i s_i^2 \equiv \sum_i (q_i/Q)^2$
 - *i*'s profits $\pi_i(q_i) = P(Q)q_i c_iq_i$ (constant marginal costs c_i)
 - Cournot competition implies

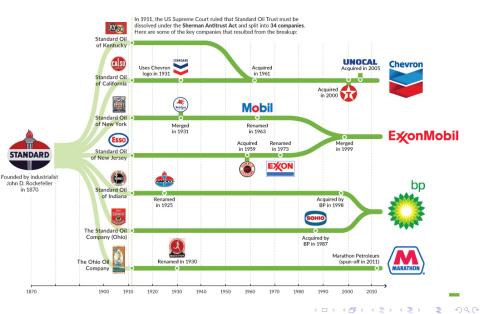
$$0 = \frac{\partial \pi_i}{\partial q_i} = P'(Q)q_i + P(Q) - c_i \quad \Rightarrow \quad P(Q) - c_i = -P'(Q)q_i$$

 Altogether, a good index of market power is the weighted average of price-marginal cost markups

$$\sum_{i} s_i rac{P-c_i}{P} = -\sum_{i} s_i rac{dP}{dQ} rac{Q}{P} (q_i/Q) = rac{1}{|arepsilon|} \sum_{i} s_i^2 = H/|arepsilon|$$

Herfindahl index and demand elasticity should govern antitrust behavior

Standard Oil Breakup, 1911



AT&T Breakup, 1982



Stackelberg Quantity Leadership with Linear Demand

- Cournot (1837): simultaneous actions and anticipates Nash
- Stackelberg (1934): sequential actions, and anticipates SPNE
- ▶ LINEAR DEMAND CONSTANT MARGINAL COST EXAMPLE:
 - Demand P(Q) = A Q and marginal costs $c \in (0, 1)$
 - Leader moves, then follower.
- BACKWARD INDUCTION
- We first maximize follower's profits (an inverted parabola):

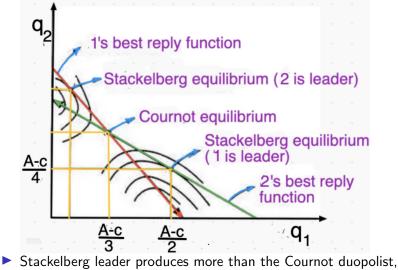
 $\max_{q_F} (A - q_F - q_L)q_F - cq_F \Rightarrow \text{ FOC: } (A - 2q_F - q_L) - c = 0$

- Follower's best reply is $q_F = \max(0, (A c q_L)/2)$
- We then maximize leader's profits (also an inverted parabola)

$$\begin{cases} (A - q_L - \frac{A - c - q_L}{2})q_L - cq_L & \text{if } q_L \le A - c\\ (A - q_L)q_L - cq_L & \text{if } q_L > A - c \end{cases}$$

- ► Leader's FOC ⇒ optimal output $q_L^* = \frac{1}{2}(A - c) > \frac{1}{3}(A - c) = q_C^*$ ⇒ Follower's optimal output $q_F^* = \max(0, \frac{1}{2}(A - c - q_L)) = \frac{A - c}{4}$
- \Rightarrow Total Stackelberg output $q_L^* + q_F^* > 2q_C^*$ total Cournet output $\frac{2}{27/34}$

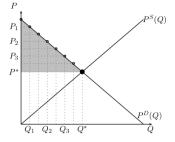
Stackelberg Leader Produces More than Cournot Duopolist



- & the follower less, for any cost and demand function
- I's highest isoprofit curve touching B's best reply function: output q₁^S > q₁^C

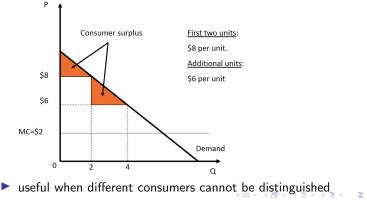
Beyond Linear Pricing: Price Discrimination

- Competition forces firms to employ constant linear prices
- Monopolists need not
- Price discrimination: charging different prices to different consumers, or different prices for different quantity demands
- First degree price discrimination: personalized prices
- ▶ This is efficient, as no positive surplus trades are eliminated.
- > The seller wishes to maximize surplus, since she gets all of it!



Second Degree Price Discrimination

- Second degree price discrimination: seller charges a different price for different quantities consumed
 - two part tariff, involving a fixed fee for the right to trade at a linear price, like Disneyland tickets
 - quantity discounts (frequently flyer or buyer programs)
 - Why? Second degree price discrimination captures some of the consumer surplus, due to strictly convex preferences



Second Degree Price Discrimination



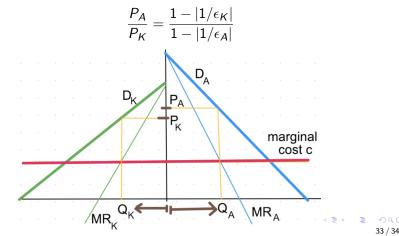


Third Degree Price Discrimination

- Third-degree price discrimination: a seller charges a different price to different consumer groups.
 - Even using grocery scan cards gives the store information to adjust prices, knowing who tends to buy what goods together ⇒ combine second and third degree price discrimination
 - Sometimes it is ruled out: not allowed to charge different prices for men and women except for life insurance

Third Degree Price Discrimination: Movie Ticket Pricing

- For example, imagine a constant marginal cost c > 0, and demand curves P_A(Q) and P_K(Q) for adults A and kids K.
- With no interaction between these groups, separately apply our inverse elasticity rule for each group
- The more inelastic group is charged a higher price:



Banning Price Discrimination

- Country A has most favored nation status from country B if A has the best tariff treatment that B awards any nation.
 - All 159 WTO members receive Most Favored Nation status
 - MFN precludes price discrimination.
- Discussion on healthcare often include MFN provisos!